



Wrap-up



Rob van Tulder





May you live in interesting times....





May you always live in interesting times.

Chinese Curse





THE NEED/CHALLENGE....









Mainstreaming.....

"The prevailing current of thought, influence, or activity"

- main-streamed, main-stream-ing, main-streams
- 1. To integrate (a student with special needs) into regular school classes.
- 2. To incorporate into a prevailing group.





The playground...

THE NEED FOR
SUSTAINABILLITY IN SOCIETY:
A SYSTEM IN CRISIS?





The road towards mainstreaming...







The road towards mainstreaming...







A DUTCH SWOT ANALYSIS....

STRENGTH

- -Top Dow Jones Sustainability Index
- -Management book of the year!
- -Sustainable is the new cool
- new leaders; entre/intrapreneurs
- inspiring examples (new sense-making)

OPPORTUNITY

- -Technological possibilities growing
- market creation (latent demand)
- -Co-creation is easier in developed economies (competitive advantage of Netherlands)
- -Social innovation will help us out of the crisis
- emerging economies....

WEAKNESS

- -Top =?= sustainable
- Complex business case
- -Transformational leadership
- partnerships (external alignment)
- internal alignment
- lacking regulation (social enterprise)

THREAT

- -mindset: sense of urgency is missing
- slow/inadequate regulation
- will go too slow (only low hanging fruit)
- not enough students in masters on sustainability
- emerging economies...





Two dynamic perspectives....

Preventing a Race to the Bottom

Enhancing a Race to the Top



What is needed?

Best possible Approach?









SWOT analysis: P-P-P?

	MAINSTRE	MAINSTREAMING ACHIEVED			
PLANET (ENVIRONMENT)	XXXX	XX	X		
PEOPLE (SOCIAL)	XXX	X			
PROFIT (FINANCIAL)	XX				





The Sustainability Thesis award

- ☐ Development over the years
- **□**Nominees
- this year's winner



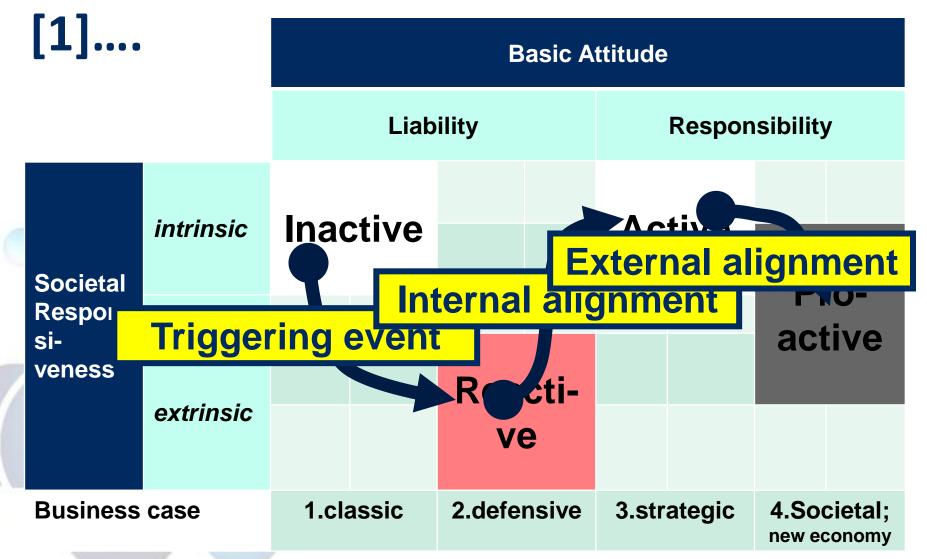


Sustainability companies: mainstreaming?

- General
- Break-out sessions
- Big small: established start-up
- □ small/social: intrinsically motivated
- big: [initially] extrinsically motivated

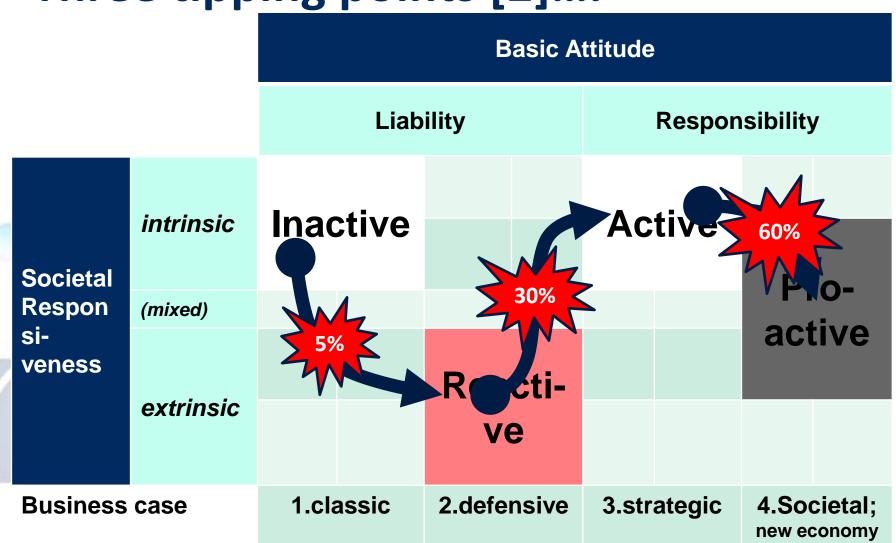


Mainstreaming: three tipping points



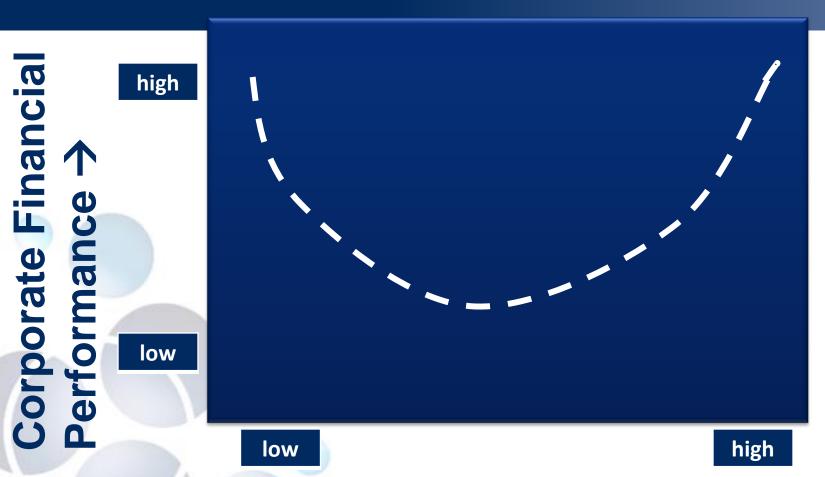


Three tipping points [2]....





There is [already] a business case....



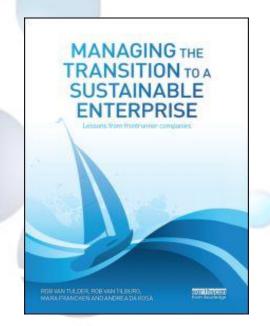
Corporate Social Performance →



Making sustainability mainstream....

- Research after twenty Dutch big 'mainstream' frontrunners
- Identification of 70 tipping points
- Cooperation Royal HaskoningDHV & Erasmus University

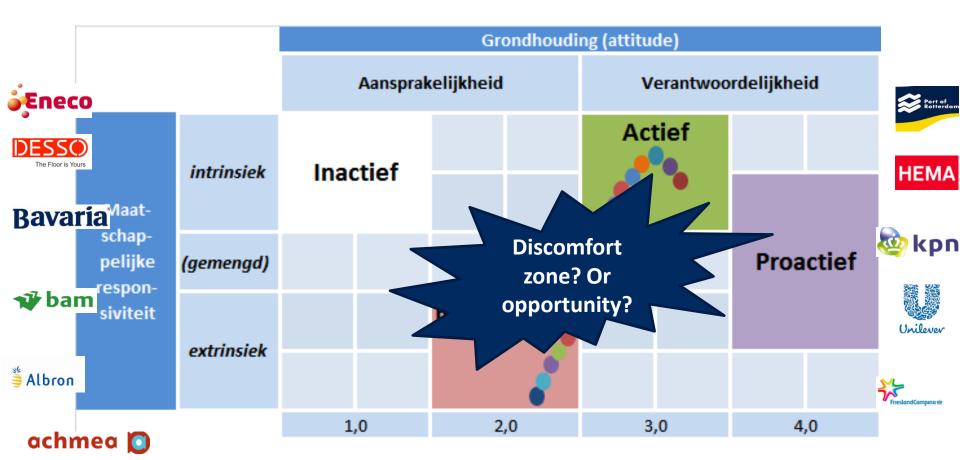
5 representatitives today....







where are we in the transition: exciting times?













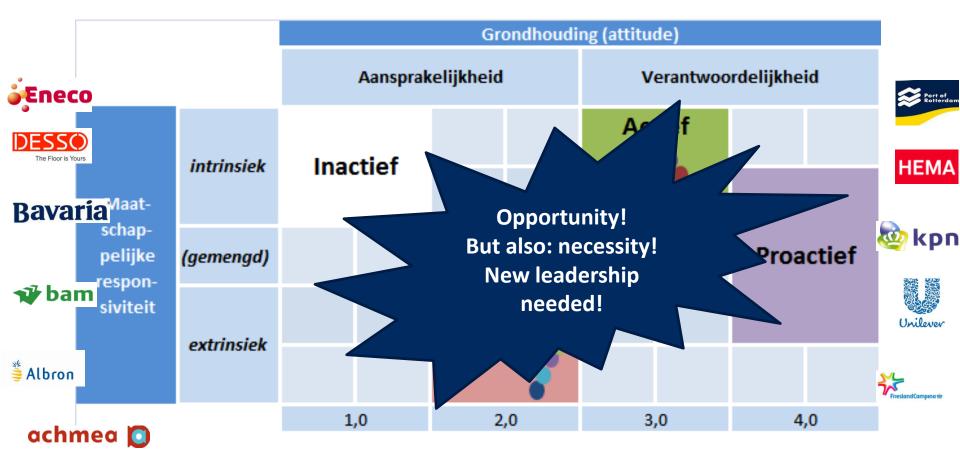








where are we in the transition: exciting times?























Sustainability snacks and start-ups.....



The power of social enterprise

Can they become mainstream?





20

Conclusion: two perspectives....

PUSHING: preventing a Race to the Bottom



PULLING enhancing a Race to the Top

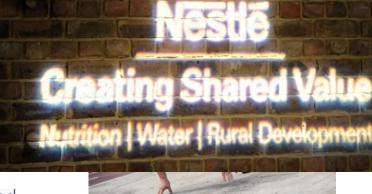


Mainstreaming inclusive business models:

tive narratives and motto needed!







in • ter • es • ting (ĭn'trĭ-stĭng) adj. 1. capable of holding one's attention. 2. arousing a feeling of interest. 3. oh God, oh God, we're all going to die.



These are interesting times....



WE DON'T TRUST THE GOVERNMENT,
WE DON'T TRUST THE LEGAL SYSTEM,
WE DON'T TRUST THE MEDIA, AND
WE DON'T TRUST EACH OTHER!
WE'VE UNDERMINED ALL AUTHORITY, AND
WITH IT, THE BASIS FOR REPLACING IT!



