MScBA Accounting and Financial Management - If you're enrolled to this MSc Programme, you must complete at least two electives from the list below.

Course code	Course name	Block	Programme(s)	Туре
BMME005	Assurance Services	3	AFM	Programme and Free Elective
BMME179	Management Control	3	AFM	Programme and Free Elective
BMME004	Taxation	4	AFM	Programme and Free Elective
BMME006	Controllership	4	AFM	Programme and Free Elective
BMME130	Sustainability Measurement and Reporting	5	AFM	Programme and Free Elective
ВММЕЗОЗ	Accounting, Analysis and Governance in Complex Deals	5	AFM	Programme and Free Elective
BMME115	Behavioral Finance	5	AFM	Programme and Free Elective

MSc Business Information Managemen (BIM) - If you're enrolled to this MSc Programme, you must complete at least two electives from the list below.

Course code	Course name	Block	Programme(s)	Туре	Track
BMME008	Programming for Managers	3	BIM	Programme only	Data Science
BMME128	Introduction to Data Science with Python	3	BIM	Programme only	Data Science
BMME177	Data Privacy and Cybersecurity	3	BIM	Programme and Free Elective	Digital Business
BMME139	Introduction to Deep Learning	4	BIM	Programme only	Data Science
BMME012	Big Data and Business Analytics	4	BIM	Programme only	Data Science
BMME307	The Future of Sustainability: AI in Circular Business & Energy	4	BIM	Programme and Free Elective	Digital Business
BMME131	Strategy and Economics of Platforms	5	BIM	Programme and Free Elective	Digital Business
BMME149	Digital Technologies & Social Change	5	BIM	Programme and Free Elective	Digital Business
BMME203	Navigating the Future of Work	5	BIM	Programme and Free Elective	Digital Business

The following BIM Only elective is always included as a Master Free elective\*\*

Course code	Course name	Block	Programme(s)	Туре	Track
BMBPBIM	BIM Company-based research project	3,4,5	BIM	BIM only Master Free Elective / BIM only Elective	Individual

<sup>\*\*</sup> For the BIM Company-based research project there is a selection procedure, you cannot select this course during the elective registration period.

MSc Finance and Investments - If you're enrolled to this MSc Programme, you must complete at least two electives from the list below.

Course code	Course name	Block	Programme(s)	Туре
BMME028	Blockchain and Decentralized Finance	3	FI	Programme and Free Elective
BMME034	Entrepreneurial finance	3	FI	Programme only
BMME036	Quantitative Investment Strategies	3	FI	Programme only
BMME113	Impact Investing	3	FI	Programme only
BMME132	Private Equity	3	FI	Programme only
BMME021	Derivatives	4	FI	Programme only
BMME023	Banking and Financial Intermediation	4	FI	Programme and Free Elective
BMME030	Real Estate Investments	4	FI	Programme and Free Elective
BMME098	Financial Distress and Restructuring	4	FI	Programme only
BMME305	Artificial Intelligence in Finance	4	FI	Programme only
BMME175	Sustainability Accounting and Reporting	4	FI	Programme and Free Elective
BMME025	Mergers and acquisitions	5	FI	Programme only
BMME115	Behavioral Finance	5	FI	Programme and Free Elective
BMME173	Risk Management and Fixed Income	5	FI	Programme only
BMME200	Financial Mngmt of Family Firms	<del>5</del>	FI	Programme and Free Elective
BMME306	Corporate Law and Governance	5	FI	Programme and Free Elective
BMME300	Sustainability policy and (business) strategy: Creating long- term positive impact	5	FI	Programme and Free Elective

#### MSc Global Business and Sustainability - If you're enrolled to this MSc Programme, you must complete at least two electives from the list below.

Course code	Course name	Block	Dyagyamma(s)	Tuno
Course code		Віоск	Programme(s)	Туре
BMME040	Sustainable Business Models	3	GBS	Programme and Free Elective
BMME170	Organizations & natural environment	3	GBS	Programme and Free Elective
BMME113	Impact Investing	3	GBS	Programme only
BM-IM10FE	Climate Change Strategy Role-Play (shared with CEMS)	4	GBS	Programme only
BMME175	Sustainability Accounting and Reporting	4	GBS	Programme and Free Elective
BMME178-4	Circular Economy: Strategies & Business Models	4	GBS	Programme and Free Elective
BMME080	Social Entrepreneurship	5	GBS	Programme and Free Elective
BMME178-5	Circular Economy: Strategies & Business Models - Block 5	5	GBS	Programme and Free Elective
BMME300	Sustainability policy and (business) strategy: Creating long- term positive impact	5	GBS	Programme and Free Elective

#### The following GBS Only elective is always included as a Master Free elective

Course code	Course name	Block	Programme(s)	Туре
BMBPGBS	Organization-Based Research Project GBS	3,4,5	GBS	GBS only Master Free Elective

MSc Management of Innovation - If you're enrolled to this MSc Programme, you must complete at least two electives from the list below.

Course code	Course name	Block	Programme(s)	Туре
BMME048	Innovation and Standardisation Management	3	MI	Programme and Free Elective
BMME205	Foresight and Future Thinking	3	MI	Programme and Free Elective
BMME171	Coaching for Innovation	3	MI	Programme and Free Elective
BMME043	High Performance Leadership	3	MI	Programme and Free Elective
BMME052	Open Innovation	4	MI	Programme and Free Elective
BMME079	New Business Development	4	MI	Programme and Free Elective
BMME186	Digital Transformation in Healthcare	4	MI	Programme and Free Elective
BMME178-4	Circular Economy: Strategies & Business Models - Block 4	4	MI	Programme and Free Elective
BMME080	Social Entrepreneurship	5	MI	Programme and Free Elective
BMME178-5	Circular Economy: Strategies & Business Models - Block 5	5	MI	Programme and Free Elective

The following MI Only elective is always included as a Master Free elective

Course code	Course name	Block	Programme(s)	Туре
BMBPMI	MI Company-based research project	3,4,5	MI	MI Only elective (MFE)

MSc Medical Business and Innovation - If you're enrolled to this MSc Programme, you must complete at least two electives from the list below.

Course code	Course name	Block	Programme(s)	Туре
BM04MBI	Medical Innovation and Intellectual Property	3	MBI	Programme and Free Elective
BMME078	Entrepreneurial Lab	4	MBI	Programme and Free Elective
BMME186	Digital Transformation in Healthcare	4	MBI	Programme and Free Elective
BMME178	Circular Economy	5	MBI	Programme and Free Elective

The following MBI Only elective is always included as a Master Free elective

Course code	Course name	Block	Programme(s)	Туре
BMBPMI	MI Company-based research project	5	Same For Both MI & MBI	MBI/MI only Elective (MFE)

MSc Marketing Management - If you're enrolled to this MSc Programme, you must complete at least two electives from the list below.

Course code	Course name	Block	Programme(s)	Туре	Track
BMME053	Advertising and Communication	3	MM	Programme and Free Elective	Brand & Product Management
BMME054	International Product Management	3	MM	Programme only	Brand & Product Management
BMME144	Customer Centricity	3	MM	Programme and Free Elective	Brand & Product Management Digital Marketing and Analytics
BMME192	Consumer Psychology and Emerging Technologies	3	MM	Programme and Free Elective	Brand & Product Management
BMME056	Digital Marketing Strategy	3	MM	Programme and Free Elective	Digital Marketing and Analytics
BMME055	Marketing Analytics	4	MM	Programme and Free Elective	Digital Marketing and Analytics
BMME057	Neuromarketing	4	MM	Programme and Free Elective	Brand & Product Management Digital Marketing and Analytics
BMME181	Noise - Understanding errors in human judgment and prediction	4	MM	Programme and Free Elective	Brand & Product Management Digital Marketing and Analytics
BMME193	Platform Marketing	4	MM	Programme and Free Elective	Digital Marketing and Analytics
BMME100	Pricing: Creating and Capturing Value	4	MM	Programme and Free Elective	Brand & Product Management Digital Marketing and Analytics
BMME059	Choice Architecture	5	MM	Programme and Free Elective	Brand & Product Management
BMME061	Brand Development	5	MM	Programme and Free Elective	Brand & Product Management Digital Marketing and Analytics
BMME129	Digital Footprints of Consumer Preferences	5	MM	Programme and Free Elective	Digital Marketing and Analytics
BMME099	Customer Experience Management	5	MM	Programme and Free Elective	Brand & Product Management

MSc People, Organisations & Change - If you're enrolled to this MSc Programme, you must complete at least two electives from the list below.

Course code	Course name	Block	Programme(s)	Туре	Track
BMME042	Managing Diversity	3	POC	Programme and Free Elective	Human Resource Leadership or Organisational  Development & change specialism
BMME043	High Performance Leadership	3	POC	Programme and Free Elective	Human Resource Leadership
BMME064	Advisory Skills	3	POC	Programme and Free Elective	Organisational Development & Change specialism
BMME044	The Science of Organizational Change and the Art of Changing Organizations	4	POC	Programme and Free Elective	Organisational Development & Change specialism
BMME150	Negotiation	4	POC	Programme and Free Elective	Human Resource Leadership or Organisational Development & change specialism
BMME151	Talent Acquisition	4	POC	Programme and Free Elective	Human Resource Leadership
BMME046	Leadership Development and Training	5	POC	Programme and Free Elective	Human Resource Leadership
BMME195	Sparking Social Change	5	POC	Programme and Free Elective	Organisational Development & Change specialism

The following POC Only elective is always included as a Master Free elective\*\*

Course code	Course name	Block	Programme(s)	Туре	Track
BMBPPOC	Internship	3, 4, 5	POC	POC only Master Free Elective	Either specialism

<sup>\*\*</sup> For the POC Internship there is a selection procedure, you cannot select this course during the elective registration period.

MSc Supply Chain Management - If you're enrolled to this MSc Programme, you must complete at least two electives from the list below.

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Course code	Course name	Block	Programme(s)	Туре
BMME070	Strategic Sourcing	3	SCM	Programme and Free Elective
BMME075	Supply Chain Forecasting	3	SCM	Programme and Free Elective
BMME122	Commodity Trade and Supply Networks	3	SCM	Programme and Free Elective
BMME105	Behavioural Operations Management	4	SCM	Programme and Free Elective
BMME180	Closed loop supply chains	4	SCM	Programme only
BMME069	Supply Chain Simulation	4	SCM	Programme and Free Elective
BMME074	Ports in Global Networks	5	SCM	Programme only
BMME142	Health & Humanitarian Logistics	5	SCM	Programme only

The following SCM Only elective is **always** included as a Master **Free** elective

Course code	Course name	Block	Programme(s)	Туре
BMBPSCM	SCM Company-based Research Project	3,4,5	SCM	SCM Only Elective (MFE)

MSc Strategic Entrepreneurship - If you're enrolled to this MSc Programme, you must complete at least two electives from the list below.

Course code	Course name	Block	Programme(s)	Type
BMME076	Getting Things Done Without Resources: Entrepreneurial Bootstrapping	3	SE SE	Programme and Free Elective
BMME171	Coaching for Innovation	3	SE	Programme and Free Elective
BMME190	Ecosystem Thinking in Venturing Settings	3	SE	Programme and Free Elective
BMME207	Leadership in Action: Coaching for Business Success	3	SE	Programme and Free Elective
BMME141	Global Strategy	3	SE	Programme only
BMME081	Strategic Management Consulting	3	SE	Programme only
BMME147-3	Programming Fundamentals Using Python - Block 3	3	SE	Programme only
BMME182	Scaling and Financing Diverse Entrepreneurship	4	SE	Programme only
BMME078	Entrepreneurial Lab	4	SE	Programme and Free Elective
BMME079	New Business Development	4	SE	Programme and Free Elective
BMME136	Organizing for technological transformation	4	SE	Programme and Free Elective
BMME309	Critical Leadership in the Age of Technology	4	SE	Programme and Free Elective
BMME308	Quantitative Foundations for Strategy Consulting and Business Analytics	4	SE	Programme only
BMME147-4	Programming Fundamentals Using Python - Block 4	4	SE	Programme and Free Elective
BMME080	Social Entrepreneurship	5	SE	Programme and Free Elective
BMME101	Owning, Managing and Growing the Family Business	5	SE	Programme and Free Elective
BMME133	Corporate Venturing: Swimming with Sharks	5	SE	Programme and Free Elective
BMME301	Applied Data Analytics and Causal Inference	5	SE	Programme and Free Elective
BMME400	Client Engagement and Change Methods of Strategy Consultants	5	SE	Programme only

MSc Strategic Management - If you're enrolled to this MSc Programme, you must complete at least two electives from the list below.

Course code	Course name	Block	Programme(s)	Туре
BMME190	Ecosystem Thinking in Venturing Settings	3	SM	Programme only
BMME076	Getting Things Done Without Resources: Entrepreneurial Bootstrapping	3	SM	Programme and Free Elective
BMME207	Leadership in Action: Coaching for Business Success	3	SM	Programme and Free Elective
BMME141	Global Strategy	3	SM	Programme only
BMME081	Strategic Management Consulting	3	SM	Programme only
BMME147-3	Programming Fundamentals Using Python - Block 3	3	SM	Programme and Free Elective
BMME089	A Managerial Perspective on M&A's	3	SM	Programme only
BMME182	Scaling and Financing Diverse Entrepreneurship	4	SM	Programme and Free Elective
BMME079	New Business Development	4	SM	Programme and Free Elective
BMME308	Quantitative Foundations for Strategy Consulting and Business Analytics	4	SM	Programme only
BMME136	Organizing for Technological Transformation	4	SM	Programme and Free Elective
BMME309	Critical Leadership in the Age of Technology	4	SM	Programme and Free Elective
BMME147-4	Programming Fundamentals Using Python - Block 4	4	SM	Programme and Free Elective
BMME204	Managing Intellectual Property in M&As and Alliances	4	SM	Programme and Free Elective
BMME400	Client Engagement and Change Methods of Strategy Consultants	5	SM	Programme only
BMME133	Corporate Venturing: Swimming with Sharks	5	SM	Programme and Free Elective
BMME301	Applied Data Analytics and Causal Inference	5	SM	Programme and Free Elective
BMME093	Corporate Societal and Political Strategies	5	SM	Programme and Free Elective
BMME156	Strategic Decision-Making	5	SM	Programme and Free Elective
BMME101	Owning, Managing and Growing the Family Business	5	SM	Programme and Free Elective

#### **Master Free Electives**

Course code	Course name	Block	MPE for MSc Programme	MFE for MSc Programmes*
MME005	Assurance Services	3	AFM	All MSc programmes
MME179	Management Control	3	AFM	All MSc programmes
MME177	Data Privacy and Cybersecurity	3	BIM	All MSc programmes
MME028	Blockchain and Decentralized Finance	3	FI	All MSc programmes
MME040	Sustainable Business Models	3	GBS	All MSc programmes
MME170	Organizations & natural environment	3	GBS	All MSc programmes
M04MBI	Medical Innovation and Intellectual Property	3	MBI	All MSc programmes
MME043	High Performance Leadership	3	MI	All MSc programmes
MME048	Innovation and Standardisation Management	3	MI	All MSc programmes
MME205	Foresight and Future Thinking	3	MI	All MSc programmes
MME171	Coaching for Innovation	3	MI, SE	All MSc programmes
MME053	Advertising and Communication	3	MM	All MSc programmes
MME056	Digital Marketing Strategy	3	MM	All MSc programmes
MME144	Customer Centricity	3	MM	All MSc programmes
MME192	Consumer Psychology and Emerging Technologies	3	MM	All MSc programmes
MME042	Managing Diversity	3	POC	All MSc programmes
MME043	High Performance Leadership	3	POC	All MSc programmes
MME064	Advisory Skills	3	POC	All MSc programmes
MME070	Strategic Sourcing	3	SCM	All MSc programmes
MME075	Supply Chain Forecasting	3	SCM	All MSc programmes
MME122	Commodity Trade and Supply Networks	3	SCM	All MSc programmes
MME190	Ecosystem Thinking in Venturing Settings	3	SE	All MSc programmes
MME076	Getting Things Done Without Resources: Entrepreneurial Bootstrapping	3	SE, SM	All MSc programmes
MME207	Leadership in Action: Coaching for Business Success	3	SE, SM	All MSc programmes
MME147-3	Programming Fundamentals Using Python - Block 3	3	SM	All MSc programmes

<sup>\*</sup> Except (P-)MiM and BAM. Other electives apply, see your programme's curriculum.

#### Master Free Electives

Course code	Course name	Block	MPE for MSc Programme	MFE for MSc Programmes*
BMME004	Taxation	4	AFM	All MSc programmes
BMME006	Controllership	4	AFM	All MSc programmes
BMME307	The Future of Sustainability: Al in Circular Business & Energy	4	вім	All MSc programmes
BMME023	Banking and Financial Intermediation	4	FI	All MSc programmes
BMME030	Real Estate Investments	4	FI	All MSc programmes
BMME175	Sustainability Accounting and Reporting	4	GBS	All MSc programmes
3MME178-4	Circular Economy: Strategies & Business Models	4	GBS	All MSc programmes
BMME186	Digital Transformation in Healthcare	4	MBI	All MSc programmes
BMME078	Entrepreneurial Lab	4	MBI, MI, SE	All MSc programmes
BMME052	Open Innovation	4	MI	All MSc programmes
BMME178-4	Circular Economy: Strategies & Business Models - Block 4	4	МІ	All MSc programmes
BMME186	Digital Transformation in Healthcare	4	MI	All MSc programmes
BMME055	Marketing Analytics	4	MM	All MSc programmes
BMME057	Neuromarketing	4	MM	All MSc programmes
BMME100	Pricing: Creating and Capturing Value	4	MM	All MSc programmes
BMME181	Noise - Understanding errors in human judgment and prediction	4	ММ	All MSc programmes
BMME193	Platform Marketing	4	MM	All MSc programmes
BMME044	The Science of Organizational Change and the Art of Changing Organizations	4	POC	All MSc programmes
BMME150	Negotiation	4	POC	All MSc programmes
BMME151	Talent Acquisition	4	POC	All MSc programmes
3MME069	Supply Chain Simulation	4	SCM	All MSc programmes
BMME105	Behavioural Operations Management	4	SCM	All MSc programmes
BMME079	New Business Development	4	SE	All MSc programmes
BMME136	Organizing for technological transformation	4	SE	All MSc programmes
3MME147-4	Programming Fundamentals Using Python - Block 4	4	SE	All MSc programmes
BMME309	Critical Leadership in the Age of Technology	4	SE	All MSc programmes
3MME079	New Business Development	4	SM	All MSc programmes
MME136	Organizing for Technological Transformation	4	SM	All MSc programmes
MME147-4	Programming Fundamentals Using Python - Block 4	4	SM	All MSc programmes
BMME182	Scaling and Financing Diverse Entrepreneurship	4	SM	All MSc programmes
BMME204	Managing Intellectual Property in M&As and Alliances	4	SM	All MSc programmes
3MME309	Critical Leadership in the Age of Technology	4	SM	All MSc programmes
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<sup>\*</sup> Except (P-)MiM and BAM. Other electives apply, see your programme's curriculum.

#### **Master Free Electives**

Course code	Course name	Block	MPE for MSc Programme	MFE for MSc Programmes*
BMME130	Sustainability Measurement and Reporting	5	AFM	All MSc programmes
BMME303	Accounting, Analysis and Governance in Complex Deals	5	AFM	All MSc programmes
BMME131	Strategy and Economics of Platforms	5	BIM	All MSc programmes
BMME149	Digital Technologies & Social Change	5	BIM	All MSc programmes
BMME203	Navigating the Future of Work	5	BIM	All MSc programmes
BMME200	Financial Mngmt of Family Firms	5	FI	All MSc programmes
BMME306	Corporate Law and Governance	5	FI	All MSc programmes
вммезоо	Sustainability policy and (business) strategy: Creating long- term positive impact	5	GBS	All MSc programmes
BMME178-5	Circular Economy: Strategies & Business Models - Block 5	5	GBS, MI	All MSc programmes
BMME080	Social Entrepreneurship	5	GBS, MI, SE	All MSc programmes
BMME178	Circular Economy	5	MBI	All MSc programmes
MME059	Choice Architecture	5	MM	All MSc programmes
MME061	Brand Development	5	MM	All MSc programmes
MME099	Customer Experience Management	5	MM	All MSc programmes
BMME129	Digital Footprints of Consumer Preferences	5	MM	All MSc programmes
BMME046	Leadership Development and Training	5	POC	All MSc programmes
BMME195	Sparking Social Change	5	POC	All MSc programmes
BMME133	Corporate Venturing: Swimming with Sharks	5	SE, SM	All MSc programmes
MME301	Applied Data Analytics and Causal Inference	5	SE, SM	All MSc programmes
BMME093	Corporate Societal and Political Strategies	5	SM	All MSc programmes
BMME156	Strategic Decision-Making	5	SM	All MSc programmes
BMME101	Owning, Managing and Growing the Family Business	5	SE, SM	All MSc programmes

<sup>\*</sup> Except (P-)MiM and BAM. Other electives apply, see your programme's curriculum.